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# Impacts of COVID-19 on U.S. aquaculture, aquaponics, and allied businesses: Quarter 2 Results 

April 10, 2020 to June 29, 2020 survey


#### Abstract

Authored by Jonathan van Senten, Assistant Professor and Extension Specialist Virginia Seafood AREC, Department of Agricultural and Applied Economics, Center for Coastal Studies Affiliate Faculty, Virginia Tech; Matthew A. Smith, Extension Specialist, The Ohio State University; Carole R. Engle, Engle-Stone Aquatic $\$$, LLC, Adjunct Faculty, Virginia Seafood AREC, Virginia Tech; Charles Clark, Virginia Seafood AREC, Virginia Tech; Shannon Fluharty, Department of Agricultural and Applied Economics, Virginia Tech; and Michael H. Schwarz, Virginia Seafood AREC


## Introduction

In response to the coronavirus (COVID-19) disease pandemic, a collaborative initiative was launched by The Ohio State University, Virginia Tech, and Engle-Stone Aquatic\$, LLC to assess the impacts of the pandemic on U.S. aquaculture, aquaponics, and allied industry. Results from the first quarter survey (AAEC-218NP) demonstrated that the U.S. aquaculture industry has been impacted by the coronavirus (COVID-19) disease pandemic; with $90 \%$ of respondents reporting that their farm or business had been affected by the pandemic in some way. The Q1 impacts reported by respondents can be broadly summarized as the disruption of traditional marketing channels, challenges with labor, and challenges with production. Over the course of the first quarter of 2020, the U.S. government developed and implemented several emergency relief measures, in an effort to assist small businesses and individuals. The Q2 survey asked specifically about these relief and assistance programs, as well as questions on adaptations and changes being implemented by farms and businesses in response to the ongoing challenges. This fact sheet summarizes the Q2 results of this study, covering the period from April 10th to June 29th, 2020

## Methods

Detailed methods for this study and an explanation of the survey activities can be viewed in the Q1
report (AAEC-218NP). The data for this study was collected through an online survey, administered through Qualtrics. Using an online platform ensured that the survey instrument could be rapidly and widely distributed, to include as much of the U.S. aquaculture industry as possible. It should be noted that there was no sampling methodology employed, which means that respondents self-selected for participation in the study. As a result, it is possible that responses are skewed towards those farms and businesses that have been more affected by the coronavirus (COVID-19) disease pandemic. The Q2 survey instrument underwent several adjustments, based on information obtained from the Q1 survey responses. In addition, the Q2 survey also included new questions on the government developed relief programs implemented in response to the pandemic and how helpful these have been to aquaculture, aquaponics, and allied businesses. Questions were also added to assess the effects of the pandemic on prices for aquaculture products, in an effort to gather data required for the USDA CFAP (Coronavirus Food Assistance Program). Last but not least, the Q2 survey also incorporated new questions on adaptations and changes in marketing channels attempted by respondents. The second quarter survey was launched on June 29th, 2020 and closed on July 17h, 2020. Responses to the survey were exported from Qualtrics and processed using Microsoft Excel.

## Results

## Characterization of Respondents

The total number of recorded responses at the termination of the Q2 survey on July $17 \mathrm{th}, 2020$ was 256; of which 3 were completely blank. Eightyseven of the surveys were less than $25 \%$ complete; the number of fully completed surveys was 150 . The 248 usable responses represent approximately $8 \%$ of the U.S. aquaculture operations reported on the 2018 Census of Aquaculture (USDA, 2019). This represents a sharp reduction in the number of responses compared to the Q1 survey (which had 537 usable responses). The exact reasons for this decline in participation are unknown, but anecdotal evidence suggests survey fatigue and a sense of helplessness affected participation in the study. In addition, some segments of the U.S. aquaculture industry reported increased business activities and sales as several states around the country moved towards reopening; it is possible that this also affected participation in the study.
Amongst the 248 participants of the Q2 survey, $47 \%$ of responses represented mollusk farms or businesses. Twenty-eight percent of respondents represented foodfish, $6 \%$ of respondents elected not to identify the product their farm or business produces, $4 \%$ represented the sportfish sector, $2 \%$ aquaponics, and $2 \%$ the ornamental fish sector (Table 1).

Table 1. Primary product produced by respondents.

| Category | Percentage |
| :---: | :---: |
| Mollusks | $47 \%$ |
| Foodfish | $28 \%$ |
| No response | $6 \%$ |
| Sportfish (incl. trout) | $4 \%$ |
| University /education | $3 \%$ |
| Other | $3 \%$ |
| Crustaceans | $2 \%$ |
| Ornamental fish | $2 \%$ |
| Aquaponics | $2 \%$ |
| Baitfish | $1 \%$ |
| Seaweed | $1 \%$ |
| Allied business | $1 \%$ |
| Aquatic plants | $<1 \%$ |

The majority of foodfish respondents (66\%) were catfish producers, followed by other ( $14 \%$ ), trout ( $8 \%$ ) and tilapia ( $8 \%$ ). The majority of sportfish respondents ( $73 \%$ ) were trout producers, followed by $18 \%$ warmwater sportfish producers.

## Scale of farms/businesses

Respondents represented various scales of production (Table 2). Twenty-four percent of Q2 respondents reported a pre-COVID annual sales volume in excess of $\$ 1$ million. This was followed by $14 \%$ of respondents that were in the $\$ 500,001$ to $\$ 1$ million scale, $13 \%$ of respondents in the $\$ 100,001$ to $\$ 250,000$ and $\$ 250,001$ to $\$ 500,000$ scale. Eight percent of Q2 respondents reported a pre-COVID scale of $\$ 50,001$ to $\$ 100,000$ in annual sales. Eight percent of respondents chose not to answer this question. Only $3 \%$ of respondents indicated their farm or business had an annual sales volume of $\$ 5,001$ to $\$ 10,000, \$ 1,001$ to $\$ 5,000$, or $\$ 1$ to $\$ 1,000$. As with the Q1 survey, it is possible that smaller aquaculture farms may not belong to the aquaculture associations and Extension contact lists that were used to distribute the survey. It is also possible that smaller farms had less time to respond or did not consider responding due to greater demands on their time dealing with the immediate needs of their farm or business.

Table 2. Scale of respondent farms/business.

| Category | Percentage |
| :---: | :---: |
| > \$1 million | 24\% |
| \$500,001-\$1 million | 14\% |
| \$250,001 - \$500,000 | 13\% |
| \$100,001 - \$250,000 | 13\% |
| No response | 8\% |
| \$50,001-\$100,000 | 8\% |
| \$25,001 - \$50,000 | 7\% |
| \$10,001 - \$25,000 | 4\% |
| \$5,001 - \$10,000 | 3\% |
| \$1,001-\$5,000 | 3\% |
| \$1-\$1,000 | 3\% |

## Aquaculture Regions

Forty-two percent of responding farms and businesses $(\mathrm{n}=159)$ were located in the Southern Aquaculture Region (SRAC). This was followed by the Northeastern Aquaculture Region (24\%), the Western Aquaculture Region (14\%), the North

Central Aquaculture Region (5\%), and the Tropical and Sub-tropical Aquaculture Region (2\%). Thirteen percent of respondents elected not to answer this question. Table 3 depicts the percentage of farms reported in the 2018 USDA Census of Aquaculture located in each region and the percentage of survey respondents from each respective aquaculture region (2019).

Table 3. Participation by aquaculture region.

| Region | Percentage of <br> USDA census <br> reporting <br> farms | Percentage <br> of survey <br> respondents |
| :---: | :---: | :---: |
| Southern | $59 \%$ | $42 \%$ |
| Northeast | $18 \%$ | $24 \%$ |
| Western | $12 \%$ | $14 \%$ |
| North Central | $9 \%$ | $5 \%$ |
| Tropical and | $2 \%$ | $2 \%$ |
| Sub-tropical |  |  |

## Key Findings

Seventy-eight percent of Quarter 2 respondents ( $\mathrm{n}=$ 158) indicated that their farm or business had been impacted by the coronavirus disease pandemic. Another $4 \%$ of respondents indicated that their farm or business had not been impacted, and $6 \%$ of respondents were uncertain whether their farm or business had been impacted or not. Of the 17 Q2 respondents who reported being uncertain or not impacted by the coronavirus (COVID-19) pandemic, $12 \%$ expected their farm or business would "definitely" be impacted in 2020. Forty-seven percent of these respondents expected that their farm or business would "probably" be impacted in 2020, while $35 \%$ expected their farm or business would "probably not" be impacted in 2020. No respondents reported that their farm would "definitely not" be impacted in 2020, and $6 \%$ of respondents elected not the answer this question.

Forty-five percent of respondents indicated that their farm or business would survive the next 3 months without any external interventions ( $\mathrm{n}=121$ ). Fortysix percent indicated that "maybe" their farm or business would survive 3 months without external intervention, while $7 \%$ of respondents indicated that their farm or business would not survive 3 months
without external intervention. This percentage of respondents reporting not being able to survive for 3 months without intervention was lower than in the Q1 survey; at that time, $13 \%$ of respondents ( $\mathrm{n}=$ 458) reported that their farm or business would not survive for 3 months without external intervention.
$78 \%$ of Q2 respondents
indicated that their farm or
business had been
impacted by the
coronavirus disease
pandemic.

When the time period for the question was extended to 6 months, $17 \%$ of respondents said their farm or business would not survive without external intervention ( $\mathrm{n}=121$ ); while $50 \%$ said "maybe", and $31 \%$ indicated their farm or business could survive 6 months without intervention. Extending this timeframe further, to 12 months, $31 \%$ percent of respondents indicated that their business would not survive without external intervention ( $\mathrm{n}=121$ ). It is possible that some of the respondents to the Q1 survey have permanently closed since the completion of that survey and therefore did not participate in the Q2 survey.

## Lost Sales

Lost sales were one of the major impacts reported by respondents in the Q1 survey; with $84 \%$ of respondents $(\mathrm{n}=499)$ reporting lost sales. Results from the Q2 survey indicate that respondents also experienced lost sales in the second quarter of 2020; with $74 \%$ of respondents ( $n=150$ ) reporting lost sales. Approximately one quarter ( $22 \%$ ) of Q2 respondents reported lost sales to international markets $(\mathrm{n}=111)$. Respondents also reported on the value of lost sales in the second quarter (Table 4), with $22 \%$ of respondents indicating that they had lost between $\$ 100,001$ and $\$ 250,000$ in sales. Followed by $18 \%$ of respondents that had lost between $\$ 50,001$ and $\$ 100,000$ or $\$ 10,001$ and $\$ 25,000$ during the second quarter of 2020.
Respondents were also asked about the status of contracts during the second quarter ( $\mathrm{n}=124$ ). Thirteen percent had government contracts delayed, and $8 \%$ reported government contract cancellations.

Ten percent of Q2 respondents indicated that their farm or business had made new government (state or federal) contracts during the second quarter; with $2 \%$ reporting government contracts re-instated. As for private contracts, $43 \%$ of respondents indicated that their farm or business had private contracts cancelled during Q2. This was followed by $33 \%$ that had contracts delayed, and only $2 \%$ that reported new private contracts or private contracts re-instated.

Table 4. Value of lost sales during Q2

| Category | Percentage |
| :---: | :---: |
| \$100,001-\$250,000 | 22\% |
| \$10,001-\$25,000 | 18\% |
| \$50,001-\$100,000 | 18\% |
| \$25,001-\$50,000 | 11\% |
| \$500,001-\$ 1 million | 8\% |
| \$1,001-\$5,000 | 7\% |
| \$250,001-\$500,000 | 6\% |
| \$5,001-\$10,000 | 3\% |
| Greater than \$1 million | 3\% |
| Cannot estimate at this time | 3\% |
| No response | 1\% |
| \$1-\$1,000 | 0\% |

Sixty-eight percent of Q2 respondents indicated that they expected to experience additional lost sales in Q3 of $2020(\mathrm{n}=141)$, with $21 \%$ of respondents expecting to experience decreased sales to international markets ( $\mathrm{n}=96$ ).

> 74\% of Q2 respondents reported that their farm or business had experienced lost sales due to the coronavirus disease pandemic.

A new question for the Q2 survey asked respondents about the availability of cash on hand to cover operating expenses. A quarter of respondents (25\%), indicated that they have sufficient cash on hand to cover 1 to 3 months of operations ( $\mathrm{n}=121$ ). This was followed by $21 \%$ of respondents who indicated having enough cash on hand for 4 to 6 months of operations. Nine percent of respondents to the Q2 survey said they had no cash on hand for business
operations. While $22 \%$ of respondents reported less than 1 month of cash on hand. It is worth noting that the Q2 survey was open for a period of 3 weeks for data collection, meaning that respondents who completed the survey shortly after it was distributed may have already exhausted their cash on hand by the time this fact sheet was prepared.

## Labor

Fifty percent of Q2 survey respondents reported that their farm or business had experienced no change in employment during the second quarter $(\mathrm{n}=123)$. Twenty-seven percent of respondents had terminated employees during the second quarter; while $15 \%$ of respondents reported that their farm or business would "have to soon". Five percent of respondents had hired additional employees. Respondents were asked about the number of employees that had been terminated during Q2, with the majority ( $64 \%$ ) indicating that between 1 and 3 employees had been let go ( $n=33$ ). Twenty-four percent of respondents indicated the number of employees terminated during the second quarter to be between 4 and 6 . Although only $6 \%$ of respondents indicated that greater than 20 employees were terminated, the maximum number of employees terminated by a single respondent was 400 .

Respondents were also asked how long before their farm or business had to make a decision about whether to terminate employees or not, the majority of respondents ( $61 \%$ ) indicated a period between 4 and 6 weeks ( $\mathrm{n}=18$ ). Furthermore, $6 \%$ of Q2 respondents indicated that they had less than a week to make a decision about terminating employees. Another 6\% of respondents reported having more than 10 weeks to make a decision about laying off employees. Respondents were then asked how many employees the farm or business would have to lay off ( $\mathrm{n}=18$ ), the majority of respondents ( $83 \%$ ) indicated between 1 and 3 employees. Of those respondents that hired additional employees during the second quarter $(\mathrm{n}=6), 83 \%$ hired between 1 and 3 employees, with the remaining $17 \%$ hiring between 4 and 6 employees.

Survey respondents were also asked about employees missing work due to the coronavirus (COVID-19) disease pandemic. Sixty-one percent of respondents indicated that their farm or business did not have any employees miss work ( $\mathrm{n}=123$ ), while
$37 \%$ percent of respondents did experience employees that had missed work. Forty percent of those Q2 respondents $(\mathrm{n}=45)$ indicated that employees had missed in excess of 14 days of work during the second quarter. This was followed by $24 \%$ reporting employees had missed between 11 and 14 days of work, and $20 \%$ reporting between 7 and 10 days of work missed.

## Challenges to the farm/business

Thirty-five percent of responding Q2 farms and businesses experienced production challenges that were not related to labor ( $\mathrm{n}=150$ ). Tied by $35 \%$ of respondents reporting their farm or business had experienced issues with labor. This was followed by $32 \%$ of Q2 respondents who indicated they had experienced an increased cost of production, and $31 \%$ of respondents who reported being unable to pay bills or cover their liabilities during the second quarter. Only 7\% of Q2 respondents reported experiencing an increased demand for their product.

More specifically, $46 \%$ of Q2 respondents reported challenges with production inputs such as feed, chemicals, therapeutants, etc. $(\mathrm{n}=50)$. This was followed by $36 \%$ of Q2 respondents who experienced other challenges, $28 \%$ who experienced challenges with repair, construction, consultant or engineering services, and another $28 \%$ who reported they had experienced challenges with financial services. Ten percent of Q2 respondents reported that they could not identify specific challenges at the time they completed the survey.

Another new question for the second quarter survey was whether farms or businesses had missed any bill or loan payments as a result of the pandemic ( $\mathrm{n}=$ 45). A third of respondents chose not to answer this question. Eighteen percent of Q2 respondents indicated that they had missed between $\$ 1,001$ and $\$ 5,000$ in bill or loan payments. Followed by $13 \%$ of respondents who could not estimate the value of missed payments at the time they completed the survey, $9 \%$ of respondents who had missed between $\$ 10,001$ and $\$ 25,000$, and $7 \%$ of respondents who had missed between $\$ 25,001$ and $\$ 50,000$ in payments during the second quarter.

When asked about expecting to experience challenges at the farm or business during Q3, $39 \%$ of respondents indicated they expect to experience challenges with production inputs ( $\mathrm{n}=49$ ). This was followed by $37 \%$ of Q 2 respondents who expected challenges with financial services. Responding farms and businesses also reported challenges with marketready product taking up space and interfering with new stocking or planting. Thirty-nine percent of respondents reported that their farm or business could hold market ready product for a period of 1 to 3 months before it would interfere with new production ( $\mathrm{n}=121$ ). Twenty-one percent of Q2 respondents could hold market ready product for less than 1 month, before if would interfere with future production; while $9 \%$ percent of responding farms and businesses could hold market ready product for more than 10 months before it becomes an issue for new production.

## Marketing of products

Second quarter respondents were also asked about the effects of holding market ready product on price, quality, and quantities sold. The majority ( $73 \%$ ) of respondents said "yes", holding product would make it less marketable $(\mathrm{n}=121)$. Specifically, $66 \%$ of Q2 respondents indicated that holding product would result in a reduced price, $59 \%$ indicated that holding product would reduce the quality of products, and $56 \%$ indicted that holding product would result in a lower quantity sold $(\mathrm{n}=88)$.

## Marketing channels

Respondents were also asked to indicate their primary marketing channels before the effects of the coronavirus (COVID-19) disease pandemic (Table 5). Twenty-nine percent of Q 2 respondents indicated that they previously primarily sold their products through a distributor. This was followed by $22 \%$ that sold primarily to a processor, and $13 \%$ that sold primarily to restaurants. Eleven percent of Q2 respondents indicated that they previously sold direct to consumers.

## Table 5. Primary marketing channel for respondents.

| Category | Percentage |
| :---: | :---: |
| Distributor | $29 \%$ |
| Processor | $22 \%$ |
| Restaurants | $13 \%$ |


| Direct to consumer | $11 \%$ |
| :---: | :---: |
| No response | $11 \%$ |
| Other | $8 \%$ |
| Other aquaculture <br> /aquaponics | $4 \%$ |
| Grocery store / <br> supermarket | $1 \%$ |
| 而 |  |

Respondents were also asked about adaptations or changes in their marketing channel in response to the pandemic, to which $34 \%$ of respondents said "yes" they had implemented or attempted to implement a new marketing channel $(\mathrm{n}=137)$. Forty-five percent of respondents said that they had not implemented or attempted to implement a new marketing channel during the second quarter of 2020 . Of those respondents who had implemented or attempted to implement direct to consumer sales ( $\mathrm{n}=27$ ), $70 \%$ had used online sales. This was followed by $59 \%$ who had implemented "curbside pickup", and 44\% who had implemented home delivery services.

## Relief and assistance programs

As an important new addition to the Q2 survey, respondents were asked about the various assistance and relief programs that had been announced during Q2 of 2020. Respondents were asked to identify to which programs they had applied, whether they had received the requested support, and whether that support had been helpful to their farm or business. Nearly half ( $48 \%$ ) of Q2 respondents $(\mathrm{n}=141)$ had applied for the Paycheck Protection Program (PPP). This was followed by $33 \%$ of respondents who had applied for Economic Injury Disaster Loans (EIDL), $19 \%$ who had applied for a personal bank loan or line of credit, $18 \%$ who had applied for a Small Business Administration (SBA) loan, and $11 \%$ who had applied for unemployment benefits. Thirteen percent of Q2 respondents reported that their farm or business had not applied for any assistance programs during the second quarter.

As for having received the support that was requested ( $n=100$ ), $9 \%$ of Q2 respondents indicated that they had applied but not yet received assistance, while $5 \%$ reported having been declined or denied assistance. Ninety percent of Q2 respondents who had applied for a PPP loan had received the requested support. Table 6 breaks down the various
support programs and the percent of Q2 respondents that reported receiving that support.

The majority of respondents (56\%) indicated that Federal assistance would increase the likelihood for their farm or business to survive ( $\mathrm{n}=140$ ). This was followed by $33 \%$ of respondents who also selected State assistance as a mechanism that would increase their likelihood of survival.

Thirty-four percent of Q2 respondents indicated that specialty crop insurance would be helpful to them ( n $=139)$. Twenty-six percent indicated that waiving or delay of State fees would be helpful, and 19\% indicated that assistance with identifying new markets would be helpful.

Table 6. Assistance received by Q2 respondents

| Category | (N =) | Percentage |
| :--- | :---: | :---: |
| Private bank loans / line of <br> credit | 27 | $67 \%$ |
| Small Business <br> Administration loans (SBA) | 26 | $62 \%$ |
| Paycheck Protection Program <br> loans (PPP) | 68 | $90 \%$ |
| Economic Injury Disaster <br> Loans (EIDL) | 46 | $67 \%$ |
| Unemployment benefits | 15 | $87 \%$ |
| Other Federal program | 5 | $60 \%$ |
| Other State program | 4 | $50 \%$ |
| Other Local program <br> Farm or business has applied <br> but not yet received | 1 | 100 |
| Farm or business applications <br> have been denied / declined | 100 | $9 \%$ |

## Discussion and Conclusion

Results of the Q2 survey demonstrate that U.S. aquaculture, aquaponics, and allied businesses are still experiencing negative impacts from the coronavirus (COVID-19) disease pandemic. Although the total number of respondents for the Q2 survey was lower, many of the responses indicate a similar trend as was observed in the Q1 results. While many Q2 respondents have been able to obtain external assistance and relief, there are still several impacts that will have longer term consequences for the industry. These include the
continued disruption of traditional marketing channels, increasing costs of production, challenges obtaining services and inputs, challenges with cash on hand to cover operating expenses, and missed or delayed loan and bill payments. Comments provided by respondents reveal that some producers have ceased all harvest activity or preparations for future production. Lost revenue continues to be a significant challenge for respondents, with $74 \%$ of Q2 respondents reporting lost sales. Challenges reported with labor and production, also reinforce Q1 results in suggesting negative impacts on future supply of aquaculture and aquaponics products. The key points from the Quarter 2 survey results are:

- $78 \%$ had been impacted by COVID-19 during Q2
- $43 \%$ had had private orders/contracts cancelled
- $27 \%$ had terminated employees
- $74 \%$ had experienced lost sales
- $9 \%$ had no cash available to cover operating expenses
- $22 \%$ had less than 1 month of cash available to cover operating expenses
- $45 \%$ would survive 3 months without external intervention
- $48 \%$ applied for the Paycheck Protection Program, 33\% for an Economic Injury Disaster Loan, 19\% for a personal bank loan or line of credit, and $11 \%$ for unemployment benefits.
- $56 \%$ indicated that Federal assistance would help their farm or business to survive, and 33\% indicated that state assistance would help their farm or business to survive.


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## Additional Resources

van Senten, J., C.R. Engle, and M. Smith. 2020. Impacts of COVID-19 on U.S. aquaculture, aquaponics, and allied businesses. Journal of the World Aquaculture Society 51(3):571-573.

A summary of all Quarter 2 survey results may be found in the Appendix document to this fact sheet, titled: "Summary of COVID-19 impacts on U.S. aquaculture, aquaponics, and allied businesses: Quarter 2 Results".

All study results and disaggregated reports are/will be published online and available at: https://www.arec.vaes.vt.edu/arec/virginiaseafood/research/Impacts_of_COVID19.html

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## Appendix

## Summary of COVID-19 impacts on U.S. aquaculture, aquaponics, and allied businesses: Quarter 2 Results

Jonathan van Senten, Virginia Tech
Matthew A. Smith, The Ohio State University
Carole R. Engle, Engle-Stone Aquatic\$, LLC, Virginia Tech
Charles Clark, Virginia Tech
Shannon Fluharty, Virginia Tech
Michael H. Schwarz, Virginia Tech

## Contents

Q1. What is the primary product that your farm or allied business produces? ..... 6
Q1.1. Please indicate which is the major species of foodfish raised by your farm or business: ..... 7
Q1.2 Please indicate which is the major species of sportfish raised by your farm or business: ..... 7
Q2. Please indicate the scale of your farm or business by annual sales volume before the effects of coronavirus disease (COVID-19): ..... 7
Q3. Please provide the average price and approximate inventory of the primary product (market-sized) on your farm or business for the following periods of time: ..... 9
Q3.1. Please provide the volume of the primary product (market-sized) sold by your farm at the market price and the volume sold at a reduced price due to being out-of-size for the following periods of time: ..... 9
Q4. In which USDA defined Aquaculture Region is your farm or business located? ..... 10
Q5. Has your farm or allied business been impacted, either positively or negatively, by the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020? ..... 11
Q5.1. Does your farm or allied business expect to be affected, either positively or negatively, by the coronavirus disease (COVID-19) in 2020? ..... 11
Q6. Have there been changes in government (state or federal) contracts in the period of time between April 10th 2020 and June 29th 2020 because of the coronavirus disease (COVID-19)? ..... 12
Q7. Have there been changes in private contracts in the period of time between April 10th 2020 and June 29th 2020 because of the coronavirus disease (COVID-19)? ..... 12
Q8. Please indicate what types of changes in employment have occurred in the period of time between April 10th 2020 and June 29th 2020 due to the coronavirus disease (COVID-19)? ..... 13
Q8.1. Are any of the employees that your farm or business had to, or will have to, lay off due to the coronavirus disease (COVID-19) designated as "Short-Time" or "Shared-Work" employees? ..... 13
Q8.2. How many employees has your farm or business had to lay off in the period of time between April 10th 2020 and June 29th 2020 in response to the coronavirus disease (COVID-19)? ..... 14
Q8.3. How many weeks before your farm or business will have to make a decision to lay off employees, in response to the coronavirus disease (COVID-19)? ..... 14
Q8.4. How many employees do you estimate your farm or business will have to lay off in response to the coronavirus disease (COVID-19)? ..... 15
Q8.5 How many additional employees has your farm or allied business hired in the period of time between April 10th 2020 and June 29th 2020 in response to the coronavirus disease (COVID-19)? ..... 15
Q9. Has your farm or business had any employees miss work due to the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020 ? ..... 16
Q9.1. In total, approximately how many days have any employees in your farm or business missed work due tothe coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020?16Q10. Does your farm or business make use of H2A or H2B workers?17
Q10.1. Has your farm or business been able to secure H2A and H2B workers during the coronavirus disease (COVID-19) pandemic in the period of time between April 10th 2020 and June 29th 2020? ..... 17
Q10.2. Is your farm or business currently at risk of losing H2A or H2B workers due to the coronavirus disease (COVID-19) pandemic? ..... 18

> Q11. Has your farm or business experienced any of the following as a result of the coronavirus disease (COVID- 19) in in the period of time between April 10th 2020 and June 29th 2020? Please select all that apply.... 18

Q11.1. Has your farm or business experienced lost sales to international or export markets (outside of the United States), as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020?

19
Q11.2. If your farm or business has experienced lost sales as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020? Please estimate the value of lost sales: 20
Q11.3. If your farm or business has experienced production challenges (not related to labor) as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020, can those challenges be specified? Please select all that apply 21
Q11.6. If your farm or business has experienced increased demand for products as a result of the coronavirus disease (COVID-19) in the period of time between April 10 th 2020 and June 29th 2020? Please estimate the value of those effects on sales: 22
Q11.8. If your farm or allied business has experienced missed bill or loan payments as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020? Please estimate the value of those missed payments: ..... 23
Q12. Does your farm or business expect to experience any of the following as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September)? Please select all that apply. ..... 24
Q12.1. Does your farm or allied business expect to experience changes in sales to international or export markets (outside of the United States), as a result of the coronavirus disease (COVID-19), in the 3rd Quarter of 2020 (July, August, September)? ..... 24
Q12.2. Does your farm or business expect to experience lost sales as a result of the coronavirus disease (COVID- 19) in the 3rd Quarter of 2020 (July, August, September)? Please estimate the value of lost sales: ..... 25
Q12.3. Does your farm or business expect to experience production challenges (not related to labor) as a result ofthe coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September), can those challengesbe specified? Please select all that apply26
Q12.6. Does your farm or business expect to experience increased demand for products as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September)? Please estimate the value of those effects on sales: ..... 27
Q12.8. If your farm or allied business expects to miss bill or loan payments as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September)? Please estimate the value of those missed payments: ..... 28
Q13. Without external intervention (for example, governmental assistance), will your farm or business survive in the next 3 (three) months? ..... 29
Q14. Without external intervention (for example, governmental assistance), will your farm or business survive in the next 6 (six) months? ..... 29
Q15. Without external intervention (for example, governmental assistance), will your farm or business survive in the next 12 (twelve) months? ..... 29
Q16. How would you describe the current availability of cash on hand for your farm or allied business, including financial assistance or loans? Please select how long a period the current cash on hand will cover: ..... 30
Q17. Will holding market ready product, as a result of the coronavirus disease (COVID-19), make it less marketable? ..... 30
Q17.1. Will holding market ready product, as a result of the coronavirus disease (COVID-19), result in: Please select all that apply. ..... 31

Q18. How long can your farm or allied business hold market ready product, as a result of the coronavirus disease (COVID-19), before it becomes an issue for new crops or planting?
Q19. Please indicate if your farm or allied business has applied for loans or financial assistance from any of the following programs in the period of time between April 10th 2020 and June 29th 2020: (please select all that apply).
Q19.1. Please indicate if your farm or allied business has received loans or financial assistance from any of the following programs that you applied for: (please select all that apply) ..... 34
Q19.2. Please indicate if loans or financial assistance received by your farm or allied business has been helpful? ..... 35
Q20. Are there specific steps or types of assistance that would increase the likelihood for your farm or business to survive? Please select all that apply. ..... 35
Q21. Would assistance with any of the following be helpful to your farm or business right now? Please select all that apply. ..... 36
Q22. Are there any existing programs that your aquaculture, aquaponics, or allied business does not currently qualify for, that would increase the likelihood of survival of your farm or business? ..... 36
Q23. How did your farm or allied business primarily market or sell aquaculture / aquaponics products before the effects of the coronavirus disease pandemic (COVID-19)? ..... 37
Q23.1. Did your farm or allied business implement or attempt to implement a new marketing or sales channel inthe period of time between April 10th 2020 and June 29th 2020 because of coronavirus disease (COVID-19)?38
Q23.2. What percent of sales from your farm or allied business in the period of time between April 10th 2020 andJune 29th 2020 went through a new marketing channel?38
Q23.3. If your farm or allied business implemented or attempted to implement a "Direct to consumer / end user"marketing channel, please specify the method(s) from the options below: (please select all that apply)?. 39

## Overview

On March 23rd, 2020 Virginia Tech Seafood AREC and The Ohio State University Extension initiated an online survey of the U.S. aquaculture, aquaponics, and allied businesses. This survey was designed to capture and quantify the effects of the coronavirus disease (COVID-19) on the aquaculture, aquaponics, and allied industries. The survey will be administered quarterly for the duration of 2020 in order to capture the evolving effects of the coronavirus disease pandemic (COVID-19) on the industry. The Quarter 2 survey closed on July 17th, 2020 at 11:59 pm.

## Methods

Data for this study was collected through a survey, which was developed in Qualtrics so that it could be rapidly distributed online and through social media to aquaculture, aquaponics, and allied businesses around the U.S. The survey underwent a review by aquaculture and aquaponics experts prior to being submitted to the Virginia Tech Institutional Review Board for a human subjects research determination. Having been granted an exemption by the IRB, the survey was pre-tested with several aquaculture producers. The survey was intended for commercial aquaculture, aquaponics, and allied businesses; with distribution of the survey occurring through e-mail and social media. The National Aquaculture Association (NAA), USDA NIFA Cooperative Extension, National Sea Grant Extension, multiple industry associations, and other stakeholders assisted in distribution of the survey. Given the urgency to gather exploratory information on how U.S. aquaculture was being affected, a non-probability, selfselection method was used. The survey will be distributed quarterly throughout 2020, to capture the evolving effects of coronavirus disease (COVID-19) on the industry. The second quarter survey was launched on June 29th, 2020 and closed on July 17th, 2020. Results were summarized using Microsoft Excel software.

## Response Rate

At the time of closing the survey had a total of 256 responses. Two of the recorded responses were completely blank. Another 87 responses were less than $25 \%$ compete. A total of 100 observations were less than $75 \%$ complete. Blank responses were removed from the dataset. For each question summarized in this document the total number of respondents is denoted ( $\mathrm{n}={ }_{-}$). Discounting the number of "allied businesses" $(\mathrm{n}=3)$ and "university/education" $(\mathrm{n}=7)$ respondents that participated in the study, the number of farms that participated is roughly equal to $8 \%$ of the total number of U.S. farms recorded in the 2018 Census of Aquaculture (USDA, 2019). This response is lower than the Q1 survey, to which an approximate $18 \%$ of the total number of U.S. farms recorded in the 2018 Census of Aquaculture (USDA, 2019) responded.

## No Response

The survey made use of skip and display logic, in order to minimize the number of questions presented to participants that were not relevant based on previous answers. As a result, the "No response" category presented in this report is a count of the number of participants presented with the question who proceeded without answering that question.

## Survey results for each question

The number of respondents to each question presented in this summary is denoted as $(\mathrm{n}=)$.
Q1. What is the primary product that your farm or allied business produces?
( $\mathrm{n}=248$ )

- No response : $6 \%$
- Foodfish : 28\%
- Mollusks (oysters, clams, mussels, etc.) : $47 \%$
- Baitfish : $1 \%$
- Sportfish / recreational fish, including trout : $4 \%$
- Crustaceans (crawfish, soft crab, shrimp, etc.) : $2 \%$
- Ornamental fish (aquarium or water garden) : $2 \%$
- Aquaponics : $2 \%$
- Aquatic plants : < $1 \%$
- Seaweed : $1 \%$
- Allied business (equipment, chemicals, etc.) : $1 \%$
- University or other research / education organization : $3 \%$
- Other : 3\%


Q1.1. Please indicate which is the major species of foodfish raised by your farm or business: ( $\mathrm{n}=74$ )

- No response : 0\%
- Catfish : $66 \%$
- Trout : 8\%
- Salmon : $1 \%$
- Tilapia : 8\%
- Hybrid Striped Bass : 3\%
- Other : $14 \%$


Q1.2 Please indicate which is the major species of sportfish raised by your farm or business: ( $\mathrm{n}=11$ )

- No response : 0\%
- Trout : 73\%
- Warmwater sportfish : $18 \%$
- Other : $9 \%$


Q2. Please indicate the scale of your farm or business by annual sales volume before the effects of coronavirus disease (COVID-19):

$$
(\mathrm{n}=237)
$$

- No response : 8\%
- \$1-\$1,000 : 3\%
- \$1,001-\$5,000 : 3\%
- \$5,001 - \$10,000 : 3\%
- \$10,001-\$25,000 : $4 \%$
- \$25,001 - \$50,000 : 7\%
- \$50,001-\$100,000 : 8\%
- \$100,001-\$250,000 : 13\%
- \$250,001-\$500,000 : $13 \%$
- \$500,001 - \$ 1million : $14 \%$
- Greater than $\$ 1$ million : $24 \%$
- Cannot estimate at this time : $0 \%$


Q3. Please provide the average price and approximate inventory of the primary product (marketsized) on your farm or business for the following periods of time:

$$
(\mathbf{n}=\mathbf{N} / \mathbf{A})
$$

|  | Average price per <br> unit (\$ USD) | Average inventory <br> (\# of units) | Unit <br> (lbs, count, etc.) |
| :---: | :---: | :---: | :---: |
| No response | N/A | N/A | N/A |
| As of January 1 st 2020 | N/A | N/A | N/A |
| As of April 1st 2020 | N/A | N/A | N/A |
| As of July 1 st 2020 | N/A | N/A | N/A |

Q3.1. Please provide the volume of the primary product (market-sized) sold by your farm at the market price and the volume sold at a reduced price due to being out-of-size for the following periods of time:

$$
(\mathbf{n}=\mathbf{N} / \mathbf{A})
$$

|  | Unit | Average number of <br> units sold at market <br> price | Average number of <br> units sold at reduced <br> price |
| :---: | :---: | :---: | :---: |
| No response count, etc.) | N/A | N/A | N/A |
| Q1: January - March <br> 2020 | N/A | N/A | N/A |
| Q2: April - June 2020 | N/A | N/A | N/A |

Q4. In which USDA defined Aquaculture Region is your farm or business located? ( $\mathrm{n}=159$ )

- No response : 13\%
- Northeastern Aquaculture Region : $24 \%$
- North Central Aquaculture Region : 5\%
- Southern Aquaculture Region : 42\%
- Tropical and Sub-Tropical Aquaculture Region : $2 \%$
- Western Aquaculture Region : $14 \%$


Q5. Has your farm or allied business been impacted, either positively or negatively, by the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020?

$$
(\mathrm{n}=158)
$$

- No response : $11 \%$
- Yes : 78\%
- No : $4 \%$
- Uncertain/not sure : 6\%


Q5.1. Does your farm or allied business expect to be affected, either positively or negatively, by the coronavirus disease (COVID-19) in 2020?

$$
(\mathrm{n}=17)
$$

- No response : 6\%
- Definitely yes : $12 \%$
- Probably yes : $47 \%$
- Probably not : 35\%
- Definitely not : 0\%


Q6. Have there been changes in government (state or federal) contracts in the period of time between April 10th 2020 and June 29th 2020 because of the coronavirus disease (COVID-19)? ( $\mathrm{n}=124$ )

- No response : 68\%
- Contracts delayed : 13\%
- Contracts cancelled : 8\%
- Contracts re-instated : $2 \%$
- New contracts made : $10 \%$


Q7. Have there been changes in private contracts in the period of time between April 10th 2020 and June 29th 2020 because of the coronavirus disease (COVID-19)?

$$
(\mathrm{n}=124)
$$

- No response : 20\%
- Contracts delayed : 33\%
- Contracts cancelled : $43 \%$
- Contracts re-instated : $2 \%$
- New contracts made : $2 \%$


Q8. Please indicate what types of changes in employment have occurred in the period of time between April 10th 2020 and June 29th 2020 due to the coronavirus disease (COVID-19)?

$$
(\mathrm{n}=123)
$$

- No response : 4\%
- Laid off additional employees : 27\%
- No change : 50\%
- Will soon have to lay off additional employees : $15 \%$
- Have hired additional employees : 5\%


Q8.1. Are any of the employees that your farm or business had to, or will have to, lay off due to the coronavirus disease (COVID-19) designated as "Short-Time" or "Shared-Work" employees?
( $\mathrm{n}=51$ )

- No response : $14 \%$
- Yes : 35\%
- No : 51\%
- Don't know : 0\%


Q8.2. How many employees has your farm or business had to lay off in the period of time between April 10th 2020 and June 29th 2020 in response to the coronavirus disease (COVID-19)?
( $\mathrm{n}=33$ )

- No response : 0\%
- 1 - 3 employees : $64 \%$
- 4-6 employees : $24 \%$
- $7-10$ employees : $3 \%$
- $11-15$ employees : 3\%
- 16 - 20 employees : $0 \%$
- More than 20 employees : $6 \%$


Q8.3. How many weeks before your farm or business will have to make a decision to lay off employees, in response to the coronavirus disease (COVID-19)?
( $\mathrm{n}=18$ )

- No response : 0\%
- Less than 1 week : $6 \%$
- 1 - 3 weeks : $17 \%$
- $4-6$ weeks : $61 \%$
- 7-10 weeks : $11 \%$
- More than 10 weeks : $6 \%$


Q8.4. How many employees do you estimate your farm or business will have to lay off in response to the coronavirus disease (COVID-19)?
( $\mathrm{n}=18$ )

- No response : $0 \%$
- $1-3$ employees : $83 \%$
- $4-6$ employees : $11 \%$
- $7-10$ employees : $0 \%$
- $11-15$ employees : $6 \%$
- 16 - 20 employees : $0 \%$
- More than 20 employees : $0 \%$


Q8.5 How many additional employees has your farm or allied business hired in the period of time between April 10th 2020 and June 29th 2020 in response to the coronavirus disease (COVID-19)?

$$
(n=6)
$$

- No response : $0 \%$
- $1-3$ employees : $83 \%$
- 4-6 employees : $17 \%$
- $7-10$ employees : $0 \%$
- $11-15$ employees : $0 \%$
- 16 - 20 employees : $0 \%$
- More than 20 employees : $0 \%$


Q9. Has your farm or business had any employees miss work due to the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020?

$$
(\mathrm{n}=123)
$$

- No response : $2 \%$
- Yes : 37\%
- No : 61\%


Q9.1. In total, approximately how many days have any employees in your farm or business missed work due to the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020?

$$
(\mathrm{n}=45)
$$

- No response : 0\%
- Less than a day : $2 \%$
- 1-3 days : 7\%
- $4-6$ days : $7 \%$
- $7-10$ days $: \quad 20 \%$
- $11-14$ days : $24 \%$
- More than 14 days : $40 \%$


Q10. Does your farm or business make use of H2A or H2B workers?
( $\mathrm{n}=122$ )

- No response : $2 \%$
- Yes : $2 \%$
- No : 96\%


Q10.1. Has your farm or business been able to secure H2A and H2B workers during the coronavirus disease (COVID-19) pandemic in the period of time between April 10th 2020 and June 29th 2020?
( $\mathrm{n}=2$ )

- No response : 0\%
- Yes : $50 \%$
- No : $50 \%$
- Don't know yet : 0\%
- Have not tried : $0 \%$


Q10.2. Is your farm or business currently at risk of losing H 2 A or H 2 B workers due to the coronavirus disease (COVID-19) pandemic?
( $\mathrm{n}=2$ )

- No response : $0 \%$
- Yes : 0\%
- No : $0 \%$
- Don't know yet : $100 \%$


Q11. Has your farm or business experienced any of the following as a result of the coronavirus disease (COVID-19) in in the period of time between April 10th 2020 and June 29th 2020? Please select all that apply.
( $\mathrm{n}=150$ )

- Lost sales : 74\%
- Production challenges (not related to labor) : $35 \%$
- Increased cost of production : 32\%
- Labor challenges : 35\%
- Unable to pay bills or cover liabilities : $31 \%$
- Increased demand for products : 7\%
- Other : 19\%


Q11.1. Has your farm or business experienced lost sales to international or export markets (outside of the United States), as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020?
( $\mathrm{n}=111$ )

- No response : $4 \%$
- Yes : 22\%
- No : $75 \%$


Q11.2. If your farm or business has experienced lost sales as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020? Please estimate the value of lost sales:

$$
(\mathrm{n}=108)
$$

- No response : $1 \%$
- \$1-\$1,000 : 0\%
- \$1,001-\$5,000 : 7\%
- \$5,001-\$10,000 : $3 \%$
- \$10,001-\$25,000 : $18 \%$
- $\$ 25,001-\$ 50,000 \quad: \quad 11 \%$
- \$50,001-\$100,000 : $18 \%$
- \$100,001-\$250,000 : $22 \%$
- \$250,001-\$500,000 : 6\%
- \$500,001-\$ 1million : 8\%
- Greater than $\$ 1$ million : $3 \%$
- Cannot estimate at this time : $3 \%$


Q11.3. If your farm or business has experienced production challenges (not related to labor) as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020, can those challenges be specified? Please select all that apply.
( $\mathbf{n}=50$ )

- Challenges with production inputs (feed, chemicals, therapeutants, etc.) : $46 \%$
- Challenges with repair, construction, consultant or engineering services : 28\%
- Challenges with financial services (operating loans, leases, etc.) : 28\%
- Other : 36\%
- Cannot identify specific production challenges at this time : $10 \%$


Q11.6. If your farm or business has experienced increased demand for products as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020? Please estimate the value of those effects on sales:
( $\mathrm{n}=10$ )

- No response : 0\%
- \$1-\$1,000 : 0\%
- \$1,001-\$5,000 : $10 \%$
- \$5,001-\$10,000 : $10 \%$
- \$10,001-\$25,000 : 0\%
- $\$ 25,001-\$ 50,000 \quad: \quad 20 \%$
- \$50,001-\$100,000 : $10 \%$
- \$100,001-\$250,000 : $10 \%$
- $\$ 250,001-\$ 500,000$ : $10 \%$
- \$500,001 - \$ 1million : 0\%
- Greater than $\$ 1$ million : $0 \%$
- Cannot estimate at this time : $30 \%$


Q11.8. If your farm or allied business has experienced missed bill or loan payments as a result of the coronavirus disease (COVID-19) in the period of time between April 10th 2020 and June 29th 2020? Please estimate the value of those missed payments:
( $\mathrm{n}=45$ )

- No response : 33\%
- \$1-\$1,000 : $2 \%$
- \$1,001-\$5,000 : $18 \%$
- \$5,001-\$10,000 : $4 \%$
- \$10,001-\$25,000 : $9 \%$
- \$25,001-\$50,000 : 7\%
- \$50,001 - \$100,000 : 4\%
- \$100,001-\$250,000 : $4 \%$
- \$250,001-\$500,000 : 2\%
- \$500,001 - \$ 1million : $2 \%$
- Greater than $\$ 1$ million : $0 \%$
- Cannot estimate at this time : $13 \%$


Q12. Does your farm or business expect to experience any of the following as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September)? Please select all that apply.

$$
(n=141)
$$

- Lost sales : 68\%
- Production challenges (not related to labor) : 35\%
- Increased cost of production : 36\%
- Labor challenges : 36\%
- Unable to pay bills or cover liabilities : 29\%
- Increased demand for products : 8\%
- Other : $11 \%$


Q12.1. Does your farm or allied business expect to experience changes in sales to international or export markets (outside of the United States), as a result of the coronavirus disease (COVID-19), in the 3rd Quarter of 2020 (July, August, September)?
( $\mathrm{n}=96$ )

- No response : $14 \%$
- Decreased sales : $21 \%$
- No changes expected : 64\%
- Increased sales : $2 \%$


Q12.2. Does your farm or business expect to experience lost sales as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September)? Please estimate the value of lost sales:

$$
(n=96)
$$

- No response : 0\%
- \$1-\$1,000 : 0\%
- \$1,001-\$5,000 : 5\%
- \$5,001-\$10,000 : 5\%
- \$10,001-\$25,000 : $10 \%$
- $\$ 25,001-\$ 50,000 \quad: \quad 14 \%$
- \$50,001-\$100,000 : 22\%
- \$100,001-\$250,000 : $20 \%$
- \$250,001-\$500,000 : 8\%
- \$500,001-\$ 1million : $6 \%$
- Greater than $\$ 1$ million : $2 \%$
- Cannot estimate at this time : $7 \%$


Q12.3. Does your farm or business expect to experience production challenges (not related to labor) as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September), can those challenges be specified? Please select all that apply.
( $\mathrm{n}=49$ )

- Challenges with production inputs (feed, chemicals, therapeutants, etc.) : 39\%
- Challenges with repair, construction, consultant or engineering services : 31\%
- Challenges with financial services (operating loans, leases, etc.) : 37\%
- Other : $22 \%$
- Cannot identify specific production challenges at this time : $12 \%$


Q12.6. Does your farm or business expect to experience increased demand for products as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September)? Please estimate the value of those effects on sales:

$$
(\mathrm{n}=11)
$$

- No response : 9\%
- \$1-\$1,000 : 0\%
- \$1,001-\$5,000 : $0 \%$
- \$5,001-\$10,000 : 9\%
- \$10,001-\$25,000 : 27\%
- \$25,001-\$50,000 : 0\%
- \$50,001-\$100,000 : 0\%
- \$100,001 - \$250,000 : $27 \%$
- \$250,001 - \$500,000 : 0\%
- \$500,001 - \$ 1million : $0 \%$
- Greater than $\$ 1$ million : $0 \%$
- Cannot estimate at this time : $27 \%$


Q12.8. If your farm or allied business expects to miss bill or loan payments as a result of the coronavirus disease (COVID-19) in the 3rd Quarter of 2020 (July, August, September)? Please estimate the value of those missed payments:
( $\mathrm{n}=45$ )

- No response : 40\%
- \$1-\$1,000 : 7\%
- \$1,001-\$5,000 : 2\%
- \$5,001-\$10,000 : $2 \%$
- \$10,001-\$25,000 : $9 \%$
- \$25,001-\$50,000 : 7\%
- \$50,001 - \$100,000 : 7\%
- \$100,001-\$250,000 : 7\%
- \$250,001-\$500,000 : 2\%
- \$500,001 - \$ 1million : $2 \%$
- Greater than $\$ 1$ million : $0 \%$
- Cannot estimate at this time : $16 \%$


Q13. Without external intervention (for example, governmental assistance), will your farm or business survive in the next 3 (three) months?
( $\mathrm{n}=121$ )

- No response : $2 \%$
- Yes : $45 \%$
- Maybe : $46 \%$
- No : 7\%


Q14. Without external intervention (for example, governmental assistance), will your farm or business survive in the next 6 (six) months?
( $\mathrm{n}=121$ )

- No response : $2 \%$
- Yes : 31\%
- Maybe : 50\%
- No : $17 \%$


Q15. Without external intervention (for example, governmental assistance), will your farm or business survive in the next 12 (twelve) months?

$$
(\mathrm{n}=121)
$$

- No response : $2 \%$
- Yes : $17 \%$
- Maybe : $49 \%$
- No : 31\%


Q16. How would you describe the current availability of cash on hand for your farm or allied business, including financial assistance or loans? Please select how long a period the current cash on hand will cover:
( $\mathrm{n}=121$ )

- No response : 8\%
- No cash available for business operations : $9 \%$
- 1-7 days of operations : 3\%
- 1-2 weeks of operations : 6\%
- 3-4 weeks of operations : $13 \%$
- 1-2 months of operations : 25\%
- 4-6 months of operations : $21 \%$
- 7-10 months of operations : 7\%
- More than 10 months of operations : 7\%
- Don't know : 0\%


Q17. Will holding market ready product, as a result of the coronavirus disease (COVID-19), make it less marketable?

$$
(\mathrm{n}=121)
$$



Q17.1. Will holding market ready product, as a result of the coronavirus disease (COVID-19), result in: Please select all that apply.
( $\mathrm{n}=88$ )

- Reduced quantity sold : 56\%
- Reduced price : 66\%
- Reduced quality of product : $59 \%$
- Other : $20 \%$


Q18. How long can your farm or allied business hold market ready product, as a result of the coronavirus disease (COVID-19), before it becomes an issue for new crops or planting?
( $\mathrm{n}=121$ )

- No response
$10 \%$
- 1-7 days : $3 \%$
- 1-2 weeks : 7\%
- 3-4 weeks : $11 \%$
- 1-3 months : 39\%
- 4-6 months : $16 \%$
- 7-10 months : $6 \%$
- More than 10 months : $9 \%$
- Don't know : 0\%


Q19. Please indicate if your farm or allied business has applied for loans or financial assistance from any of the following programs in the period of time between April 10th 2020 and June 29th 2020: (please select all that apply)
( $\mathrm{n}=141$ )

- Private bank loans / personal line of credit : $19 \%$
- Small Business Administration loans (SBA) : $18 \%$
- Paycheck Protection Program loans (PPP) : $48 \%$
- Economic Injury Disaster Loans (EIDL) : 33\%
- Unemployment benefits : $11 \%$
- Other Federal program or initiative (please describe): : $4 \%$
- Other State program or initiative (please describe): : $3 \%$
- Other Local program or initiative : $1 \%$
- Farm or business has not requested financial assistance from any source : $13 \%$


Q19.1. Please indicate if your farm or allied business has received loans or financial assistance from any of the following programs that you applied for: (please select all that apply)

- Private bank loans / personal line of credit $(\mathbf{n}=\mathbf{2 7})$ 67\%
- Small Business Administration loans (SBA) $(\mathbf{n}=\mathbf{2 6}): 62 \%$
- Paycheck Protection Program loans (PPP) $(\mathbf{n}=\mathbf{6 8}) \quad: 90 \%$
- Economic Injury Disaster Loans (EIDL) $(\mathbf{n}=46): 67 \%$
- Unemployment benefits $(\mathbf{n}=\mathbf{1 5}) \quad: 87 \%$
- Other Federal program or initiative $(\mathbf{n}=\mathbf{5}) \quad: 60 \%$
- Other State program or initiative $(\mathbf{n}=\mathbf{4}) \quad: 50 \%$
- Other Local program or initiative $(\mathbf{n}=\mathbf{1}): 100 \%$
- Farm or business has applied but not yet received loans or assistance $(\mathbf{n}=\mathbf{1 0 0}): \quad 9 \%$
- Farm or business applications have been denied / declined $(\mathbf{n}=\mathbf{1 0 0}): 5 \%$


Q19.2. Please indicate if loans or financial assistance received by your farm or allied business has been helpful?

| Financial Assistance Program | No <br> response | Yes | No |
| :--- | :---: | :---: | :---: |
| Private bank loans / personal line of credit (n= 18) | $0 \%$ | $89 \%$ | $11 \%$ |
| Small Business Administration loans (SBA) (n=16) | $0 \%$ | $100 \%$ | $0 \%$ |
| Paycheck Protection Program loans (PPP) (n = 61) | $2 \%$ | $97 \%$ | $2 \%$ |
| Economic Injury Disaster Loans (EIDL) (n = 31) | $0 \%$ | $87 \%$ | $13 \%$ |
| Unemployment benefits (n = 13) | $0 \%$ | $85 \%$ | $15 \%$ |
| Other Federal program or initiative (n=3) | $33 \%$ | $67 \%$ | $0 \%$ |
| Other State program or initiative (n=2) | $0 \%$ | $100 \%$ | $0 \%$ |
| Other Local program or initiative (n=1) | $0 \%$ | $100 \%$ | $0 \%$ |

Q20. Are there specific steps or types of assistance that would increase the likelihood for your farm or business to survive? Please select all that apply.
( $\mathrm{n}=140$ )

- Federal assistance : 56\%
- State assistance : 33\%
- Local assistance : $14 \%$
- Assistance from associations : $8 \%$
- Other : $13 \%$
- None : 9\%


Q21. Would assistance with any of the following be helpful to your farm or business right now? Please select all that apply.
( $\mathrm{n}=139$ )

- Waiving or delay of State fees : $26 \%$
- Tariff relief : 7\%
- Assistance identifying new markets : $19 \%$
- Loan guarantees : $16 \%$
- Specialty Crop Insurance : 34\%
- Other : $17 \%$


Q22. Are there any existing programs that your aquaculture, aquaponics, or allied business does not currently qualify for, that would increase the likelihood of survival of your farm or business? ( $\mathrm{n}=138$ )

- No response : 61\%
- Yes : $25 \%$
- No : $14 \%$
- Don't know : 0\%


Q23. How did your farm or allied business primarily market or sell aquaculture / aquaponics products before the effects of the coronavirus disease pandemic (COVID-19)?
( $\mathrm{n}=137$ )

- No response : $11 \%$
- Direct to consumers : $11 \%$
- Processor : $22 \%$
- Distributor : $29 \%$
- Restaurants : $13 \%$
- Grocery Stores / Supermarkets : $1 \%$
- Other aquaculture/aquaponics farms or businesses : 4\%
- Other : 8\%


Q23.1. Did your farm or allied business implement or attempt to implement a new marketing or sales channel in the period of time between April 10th 2020 and June 29th 2020 because of coronavirus disease (COVID-19)?
( $\mathrm{n}=137$ )

- No response : $11 \%$
- Yes : 34\%
- No : $45 \%$
- In the process of implementing : $10 \%$


Q23.2. What percent of sales from your farm or allied business in the period of time between April 10th 2020 and June 29th 2020 went through a new marketing channel?

$$
(n=47)
$$

| Marketing Channel | Average percent of sales |
| :--- | :---: |
| Direct to consumers / end users | $44 \%$ |
| Processor | $74 \%$ |
| Distributor | $41 \%$ |
| Restaurants | $24 \%$ |
| Grocery stores / supermarkets | $36 \%$ |
| Other aquaculture / aquaponics farms or <br> business | $43 \%$ |
| Other | $45 \%$ |

Q23.3. If your farm or allied business implemented or attempted to implement a 'Direct to consumer / end user" marketing channel, please specify the method(s) from the options below: (please select all that apply)?

$$
(n=27)
$$

- Home delivery : $44 \%$
- Curbside pickup : 59\%
- Opened a retail outlet : $15 \%$
- Online sales : 70\%
- Other : $22 \%$



## References

USDA (United States Department of Agriculture). 2019. 2018 Census of Aquaculture. National Agricultural Statistics Service, USDA, Washington, District of Columbia, USA. Accessed April 2020 at:
https://www.nass.usda.gov/Surveys/Guide_to_NASS_Surveys/Census_of_Aquaculture/index.ph p.

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